

**BERYL A. RADIN**  
**April 2021**

**EDUCATION**

- Ph.D. The University of California at Berkeley, 1973  
Social Policies Planning, Department of City and  
Regional Planning. Dissertation: Implementing Change  
in the Federal Bureaucracy
- M.A. The University of Minnesota, American Studies, 1963
- B.A. Antioch College, History, 1958

**RECENT RESEARCH**

Defining Policy Analysis: A Journey that Never Ends. For much of its life, the field of policy analysis has lived with a range of definitions of its goals, work and significance. This book examines these differences from various perspectives and shows that both academics and practitioners who self identify as “policy analysts” are not always recognized as such by others who use that same label. Published by Cambridge University Press, Cambridge Elements, 2021.

Policy Analysis in the 21<sup>st</sup> Century: Complexity, Conflict and Cases. Book that describes changes that have occurred in the policy analysis discipline. Published by Routledge, June 2019.

Conceptual Map of Federalism and Intergovernmental Relations.

Assessment of comparative policy analysis approaches.

Federal Management Reform in a World of Contradictions. Book that links special initiatives related to federal management reform to the intellectual history of public administration. Published by Georgetown University Press, 2012.

Received the 2013 Book Award from the American Society of Public Administration’s Section for Public Administration Research.

Federal Reorganization Efforts. Edited with Joshua M. Chanin. Developed a reader of the policy and management approaches to federal reorganization efforts. Focusing on contemporary use of reorganization authority. Book published by Jones and Bartlett, Publishers, 2009.

Challenging the Performance Movement. A study of the various responses to the demand for information about performance, drawing on multiple experiences in performance management activities in the US, Australia and New Zealand, the educational testing efforts, and other examples (including foundation expectations and private sector demands). Book published by Georgetown University Press, June 2006. Current work focuses on performance measurement as an accountability device.

The Evolution of the Policy Analysis Field. A study of the changes that have taken place in the policy analysis field comparing assumptions about the field during its early stages in 1960s with the developments that have actually occurred over the years. Second edition of the book published 2013 by Georgetown University Press.

## RECENT PROFESSIONAL ACTIVITIES

Expert Panel, Government Accountability Office, “Cross-Agency Priority Goals and the GPRA Modernization Act,” March 2010.

Speaker, Webinar, “Defining Policy Analysis: A Journey that Never Ends,” sponsored by APPAM, February 2021.

Plenary Speaker, Conference on Inclusion and Integrity in Election Administration, Auburn University, Oct. 2019.

Plenary Speaker, International Public Policy Association meeting, Montreal, 20<sup>th</sup> Anniversary celebration of *Journal of Comparative Policy Analysis*, May 2019.

Executive Advisor, *Journal of Comparative Policy Analysis*. Current.

Editorial Board Member, *Journal of Public Administration Research and Theory*. Current.

Member, Pracademic Fellowship Committee, Current.

Expert Panel, Government Accountability Organization, Report to the Committee on Transportation and Infrastructure, House of Representatives, “Department of Transportation: Experts Identified for Operational Improvements without Implementing Organizational Changes,” GAO-17-478, May 2017.

Plenary Speaker, International Seminar on Globalization and Federal Governance in India, Kalindi College, University of Delhi, January, 2017.

Speaker, Centre for Multilevel Federalism, New Delhi, India, January 2017.

Speaker, Piecing Together the Policy Analysis Puzzle in Volatile Environments, workshop on volume, *Policy Analysis in Israel*, Tel Aviv Israel, June 2016.

Visiting Professor, Hong Kong University, Doctoral Program in Public Administration, November 2013, November 2015.

Editor, Book Series, *Public Management and Change*, Georgetown University Press. Series produced 33 books, 2005-2017.

Editorial Board, *Indian Journal of Public Administration*, current.

Plenary Speaker, International Conference on Public Policy, Milan, Italy, July 2015.

Participant and paper presenter, 2015 Social Innovation Research Conference, Fudan University, Shanghai, China, May 2015.

Received the 2014 International Research Society for Public Management, Routledge Prize for Outstanding Contribution to Public Management Research, Ottawa, Canada.

Honorary Professor, Department of Politics and Public Administration, University of Hong Kong, September 2013 to August 2014.

Keynote Address, Study Group, Performance in the Public Sector, European Group for Public Administration, Edinburgh, Scotland, September 2013.

Visiting Professor, Public Policy Program, University of Tel Aviv, March 2013.

Received the John Gaus Award in 2012 for lifetime of exemplary scholarship in the joint tradition of political science and public administration and, more generally, recognizes and encourages scholarship in public administration, American Political Science Association.

Visiting Scholar, Australia and New Zealand School of Government, July-August 2012.

Paper presenter, International Political Science Association, Madrid, Spain, "Policy Analysis Reaches Mid Life," July 2012.

Visiting Professor, Copenhagen Business School, November 2010.

Organizer, JPART Virtual Reader, 2010.

Received H. George Frederickson Award for Lifetime Achievement and Continuous Contributions to Public Management Research over an Extended Career, Public Management Research Association, 2009.

Chair, Centennial Center Board, American Political Science Association. 2010.

Co-Chair, Program Committee, Public Management Research Association. 2009.

Conference Chair, School of Public Administration 75<sup>th</sup> Anniversary Conference, "What Do We Expect From Our Government," March 2009.

Testimony, House Interior and Environment Appropriations Subcommittee, Oversight Hearing on U.S. Forest Service, February 24, 2009.

Visiting Professor, Department of Politics and Public Administration, University of Hong Kong, February-March 2009.

Paper presenter, International Political Science Association, Santiago, Chile, "Federalism and the Indian Administrative Service," 2009.

Member, Steering Committee, Advancing the Public Interest Through Regulatory Reform, Sponsored by OMB Watch.

Member, Advisory Group, State of the Public Service Initiative, Partnership for Public Service

Co-Chair, Workshop on Performance Movement, 4<sup>th</sup> Annual Transatlantic Dialogue, Milan, Italy, June 2008.

Lecture, Challenging the Performance Movement, Bush School, Texas A and M University, March 2008.

Panelist, Session on Reporting Requirements: What Difference Does Performance Management Make?, Georgetown Public Policy Institute Dialogue Series, March 2008.

Coordinator, Planning Committee, 4<sup>th</sup> Annual International Conference on Federalism, sponsored by the Government of India and the Forum of Federations (Canada). Conference held in November 2007.

Recipient, The Donald Stone Award for Outstanding Academic and Research contributions to Intergovernmental Management, Section on Intergovernmental Administration and Management, American Society for Public Administration, March 2002.

Fellow, National Academy of Public Administration

Managing Editor, The Journal of Public Administration Research and Theory, January 2000-2005. Annual award for best article in JPART called Beryl Radin Award.

Past Member, Board of Directors, Public Management Research Association

Fellow, Center for Accountability and Performance, American Society for Public Administration, current

President, Association for Public Policy Analysis and Management (APPAM) 1995-96

Resident Scholar, Bellagio Study and Conference Center, Bellagio, Italy, summer 1998.

Rosenberg Lecture, University of Baltimore, October 2000.

Participant, Symposium: Leadership of Results-Oriented Management in Government, sponsored by the Center for Accountability and Performance, American Society for Public Administration, February 2000.

Keynote Speaker, Spring Conference on APPAM in the 21<sup>st</sup> Century: Where Are We? Where Are We Going? , Association for Public Policy Analysis and Management, March 2000.

Participant and Paper Presenter, Symposium on Performance-Based Management in Public Administration and its Training Implications, sponsored by the Italian Scuola Superiore della Pubblica Amministrazione, Caserta, Italy, September 1997.

Keynote Speaker, Eastern Evaluation Society Annual Meeting, May 1997.

Participant and Paper Presenter, "Balancing Policy and Administrative Change in the Clinton Administration: the National Performance Review and the Government Performance and Results Act," ASPA-KAPA Joint Symposium on Government Reform in the United States and Korea, San Francisco State University, February 1997.

Participant and Paper Presenter, "Bureaucracies as Instruments of Federalism: Administrative Experience from India," International Colloquium on Federalism: Comparative Perspectives from India and Australia, Monash University, Melbourne, Australia; July 1996.

Participant and Paper Presenter, "Intergovernmental Collaboration as a Strategy for Change: The National Rural Development Partnership," International Conference on Future Challenges of Local Autonomy in Japan, Korea and the United States: Shared Responsibilities between National and Subnational Governments, May 1996, Tokyo, Japan. Cosponsored by the National Academy of Public Administration.

Participant and Presenter, Workshop on the All-India Services and Federalism, Centre for Policy Research, New Delhi, India, 1995. Supported by a National Science Foundation Travel Grant.

Participant and Paper Presenter, National Public Management Research Conferences

Senior Fulbright Lecturer, Indian Institute of Public Administration, 1990.

## **ACADEMIC EMPLOYMENT**

Adjunct Professor

McCourt School of Public Policy

Georgetown University, 2012-

Teaching public management course. Supervising capstone for MPM students.

Capstone course development for MPP, client based capstone

Scholar in Residence

School of Public Affairs

Department of Public Administration and Policy

American University, 2005-2011

Courses on public administration and politics, policy analysis, performance management in the masters, doctoral and Key Executive programs

Professor of Government and Public Administration

School of Public Affairs

University of Baltimore, 2002 to 2005

Director of doctoral program (DPA)

Courses on innovations in public management, foundations of public administration, intergovernmental management, implementation.

Professor of Public Administration and Policy  
School of Public Affairs  
Rockefeller College SUNY, Albany, 1994 to 2001  
Chair of Department, 1994-95  
Courses on policy implementation, evaluation, intergovernmental relations, policy analysis, and introductory course in the MPA. .

Professor of Public Administration  
Washington Public Affairs Center  
School of Public Administration  
University of Southern California, 1978-1994  
Masters and doctoral courses in federal management, human services management, intergovernmental management, policy analysis, policy implementation, and general public administration.  
Faculty Director, Doctoral Program since 1986.  
Faculty for the Truman Scholars Seminar held at USC in 1991 and 1992.  
Director, Washington Public Affairs Center, 1982-85.  
The Center is a part of the USC School of Public Administration with a student body of adult public service practitioners seeking graduate degrees in public administration. The Director plays the principal academic and management role at the Center, developing new programs and serving as a liaison to government agencies.

Assistant Professor, LBJ School of Public Affairs  
University of Texas at Austin, 1973-77  
Courses included seminars in the policy process as well as policy research projects in education, welfare, human services, and women's issues.

Visiting Lecturer, Department of Political Science  
Goucher College, Towson, Maryland, 1972-73  
Courses included urban politics, women in politics, intergovernmental relations.

## **SELECTED PUBLICATIONS**

### **Books**

DEFINING POLICY ANALYSIS: A JOURNEY THAT NEVER ENDS, Cambridge Elements, Cambridge University Press, 2021.

POLICY ANALYSIS IN THE 21<sup>ST</sup> CENTURY: COMPLEXITY, CONFLICT, AND CASES, Routledge Press, 2019.

LEAVING SOUTH DAKOTA: A MEMOIR OF A JEWISH FEMINIST ACADEMIC, Mascot Press, 2017.

BEYOND MACHIAVELLI: POLICY ANALYSIS REACHES MID LIFE, Second Edition, Georgetown University Press, 2013.

FEDERAL MANAGEMENT REFORM IN A WORLD OF CONTRADICTIONS, Georgetown University Press, 2012.

WHAT DO WE EXPECT FROM OUR GOVERNMENT? Edited with Joshua M. Chanin. Published by Lexington Books, 2010.

FEDERAL GOVERNMENT REORGANIZATION: A POLICY AND MANAGEMENT PERSPECTIVE, with Joshua M. Chanin, Jones and Bartlett Publishers, 2009.

CHALLENGING THE PERFORMANCE MOVEMENT; ACCOUNTABILITY, COMPLEXITY AND DEMOCRATIC VALUES, Georgetown University Press, 2006.

THE ACCOUNTABLE JUGGLER: THE ART OF LEADERSHIP IN A FEDERAL AGENCY, Congressional Quarterly Press, 2002.

BEYOND MACHIAVELLI: POLICY ANALYSIS COMES OF AGE, Georgetown University Press, 2000.

Translated into Chinese and published by Wu-Nan Book. Inc. 2004.

THE CHANGING ROLE OF THE ALL-INDIA SERVICES, Edited with Balveer Arora, Center for the Advanced Study of India, University of Pennsylvania and Centre for Policy Research, New Delhi, 2000.

NEW GOVERNANCE FOR RURAL AMERICA: CREATING INTERGOVERNMENTAL PARTNERSHIPS, with Robert Agranoff, Ann Bowman, C. Gregory Buntz, Steven Ott, Barbara Romzek and Robert Wilson, University Press of Kansas, 1996.

THE POLITICS OF FEDERAL REORGANIZATION: CREATING THE U.S. DEPARTMENT OF EDUCATION (with Willis D. Hawley), Pergamon Press, 1988.

IMPLEMENTATION, CHANGE AND THE FEDERAL BUREAUCRACY: SCHOOL DESEGREGATION POLICY IN HEW (1964-68), Teachers College Press, Columbia University, New York, 1977.

### **Articles**

“Reflections on George Frederickson and Bureaucrats Without Borders,” 2021, PERSPECTIVES ON PUBLIC MANAGEMENT AND GOVERNANCE, P. 1-4.

“Comparative Policy Analysis: The Next 20 Years. Looking forward and New Challenges,” JOURNAL OF COMPARATIVE POLICY ANALYSIS: RESEARCH AND PRACTICE,, 2020, <https://doi.org/10.1080/13876988.2020.1846124>

“What Have We Learned in the Fields of Public Policy and Public Administration that Might Be Relevant to the Coronavirus Pandemic?” AMERICAN REVIEW OF PUBLIC ADMINISTRATION, 2020.

“Minnowbrook at 50: A Glimpse of the Past By the Future,” PUBLIC VOICES. 2018.

“Compared to What? The Multiple Meanings of Comparative Policy Analysis,” with David L. Weimer, JOURNAL OF COMPARATIVE POLICY ANALYSIS, 2018  
<https://doi.org/10.1080/13876988.2017.1414475>.

Reprinted in Geva-May, I., Peters, B.G. & Muhleisen, J. (Eds.) Volume 1: *Theories and Methods in Comparative Policy Analysis Studies*, Routledge: New York.

“USA and Indian Federalisms: Similarities and Differences,” INDIAN JOURNAL OF PUBLIC ADMINISTRATION, Dec. 2017. Also published in Tyagi, Mangla, and Giri, editors, 2019, GLOBALIZATION AND FEDERAL GOVERNANCE IN INDIA, New Delhi, Bloomsbury India.

“The Disappearance of the Public Sector?” PUBLIC ADMINISTRATION REVIEW, May-June 2017.

"Policy Analysis and Advising Decisionmakers: Don't Forget the Decisionmaker/Client," JOURNAL OF COMPARATIVE POLICY ANALYSIS: RESEARCH AND PRACTICE, June 2016, Vol. 18, Number 3, 18:3, 290-301.

“Micro and macro approaches to social innovation: mapping the approaches of significant funders and advocates,” with Wai Fung Lam, September 2015 issue . ASIA PACIFIC JOURNAL OF PUBLIC ADMINISTRATION.

“Baltimore: When Good Intentions Bring Negative Consequences,” PUBLIC ADMINISTRATION REVIEW, on line June 2015.

“Science and Policy Analysis in the U.S. Office of Information and Regulatory Affairs”, ADMINISTRATION AND SOCIETY, on line May 2015.

“Deil Wright’s Overlapping Model of Intergovernmental Relations: The Base for Contemporary Intergovernmental Relationships,” with Robert Agranoff, PUBLIUS: THE JOURNAL OF FEDERALISM, 2015.

“Policy Analysis Reaches Mid Life,” CENTRAL EUROPEAN JOURNAL OF PUBLIC POLICY, Vol. 7, No. 1, June 2013, pp. 8-27.

“Reclaiming Our Past: Linking Theory and Practice,” The 2012 John Gaus Lecture, PS, JANUARY 2013, PP. 1-7.

“Federalist 71: Can the Federal Government be Held Accountable for Performance?”, in special issue of PUBLIC ADMINISTRATION REVIEW, December 2011, Supplement to Volume 71.



“Just a Reminder: Don’t Ignore Congress,” THE PUBLIC MANAGER, June 2011.

“When is a Health Department Not a Health Department: The Case of the US Department of Health and Human Services,” SOCIAL POLICY AND ADMINISTRATION, Vol. 44, No. 2, April 2010, pp. 142-154.

“Reflections on Comparing Federalisms: Canada and the United States,” with Richard Simeon, PUBLIUS, Vol. 40, No. 3, Summer 2010, pp. 357-365.

“Brenda Bryant: There is Nothing More Practical Than a Good Theory,” PUBLIC ADMINISTRATION REVIEW, Vol. 70, No. 2, March/April 2010, pp. 289-294.

“Overhead Agencies and Permanent Government: The Office of Management and Budget in the Obama Administration,” THE FORUM, Vol. 7, Issue 4, 2009.

“The Indian Administrative Service (IAS) in the 21<sup>st</sup> Century: Living in an Intergovernmental Environment,” Volume 30, Numbers 12-14, October-December 2007, INTERNATIONAL JOURNAL OF PUBLIC ADMINISTRATION, pp 1529-1548.

“What Can We Expect From Performance Measurement Activities?” JOURNAL OF POLICY ANALYSIS AND MANAGEMENT, 28 (1), 2009, pp. 496-510. (Reprinted in JPAM Classic Series, Public Management)

“Quality to Learn the Job: Donna Shalala,” PUBLIC ADMINISTRATION REVIEW, Vol. 67, Issue 3, pp 504-510.

Reprinted in Norma M. Riccucci, editor, SERVING THE PUBLIC INTEREST; PROFILES OF SUCCESSFUL AND INNOVATIVE PUBLIC SERVANTS, M.E. Sharpe, 2012.

"Performance Measurement and Global Governance: The Experience of the World Bank" GLOBAL GOVERNANCE, 13, (2007) pp. 25-33.

“Reflections on Careers in Policy Analysis,” editor and introductory piece in mini-symposium, JOURNAL OF POLICY ANALYSIS AND MANAGEMENT, Spring 2003, Vol. 22, No. 2.

“A Comparative Approach to Performance Management: Contrasting the Experience of Australia, New Zealand, and the United States,” INTERNATIONAL JOURNAL OF PUBLIC ADMINISTRATION, Vol. 26, No. 12.

“Caught Between Agendas: GPRA, Devolution and Politics,” INTERNATIONAL JOURNAL OF PUBLIC ADMINISTRATION, 2003, Vol. 26, Nos 10-11.

“Intergovernmental Relationships and the Federal Performance Movement,” PUBLIUS: The Journal of Federalism, Winter 2000.

"The Government Performance and Results Act (GPRA) and the Tradition of Federal Management Reform: Square Pegs in Round Holes?" JOURNAL OF PUBLIC ADMINISTRATION RESEARCH AND THEORY, January 2000.

"Federalism, Political Structure, and Public Policy in the United States and Canada," with Joan Price Boase, JOURNAL OF COMPARATIVE POLICY ANALYSIS, 2:65-89, 2000.

"The Government Performance and Results Act (GPRA): Hydra-Headed Monster or Effective Policy Tool?", PUBLIC ADMINISTRATION REVIEW, July-August 1998.

"The Evolution of the Policy Analysis Field: From Conversation to Conversations," JOURNAL OF POLICY ANALYSIS AND MANAGEMENT, Volume 16, No. 2, 1997.

"Accountability Expectations in an Intergovernmental Arena: The National Rural Development Partnership," with Barbara S. Romzek, PUBLIUS, Volume 26, Number 2, 1996.

"A Critique of TQM: Problems of Implementation in the Public Sector," with Joseph N. Coffee, PUBLIC ADMINISTRATION QUARTERLY, 1993.

"Doctoral Education in Public Affairs and Administration: Issues for the 1990s," with E. Sam Overman and James L. Perry, INTERNATIONAL REVIEW OF PUBLIC ADMINISTRATION, 1993.

"Rural Development Councils: An Intergovernmental Coordination Experiment," PUBLIUS, Summer 1992.

"From Public Action to Public Administration: Where Does It Lead?" with Terry Cooper, (paper written for Minnowbrook II Conference, The Future of Public Administration), PUBLIC ADMINISTRATION REVIEW, March/April 1989.

"New Directions in Research," JOURNAL OF MANAGEMENT SCIENCE AND POLICY ANALYSIS, Fall 1988, Volume 6, Number 1.

"Reorganization as a Management Tool: Why Do We Care About Organization Structure," CANBERRA BULLETIN OF PUBLIC ADMINISTRATION (Australia), December 1988, No. 57.

"Linking Policy and Management in Human Services," with Bill Benton, PUBLIC ADMINISTRATION QUARTERLY, symposium on human services management, Summer 1988.

"The New Human Services Manager," with Bill Benton, NEW ENGLAND JOURNAL OF HUMAN SERVICES, Spring 1986.

"Action for the Future of Mental Health," with Leslie J. Scallet, Thomas F. A. Plaut, Stanley R. Platman and Chris Koyangi, ADMINISTRATION IN MENTAL HEALTH, Volume 12, No. 4, Summer 1985.

"Managing Intergovernmental Conflict: The Case of Human Services," with C. Gregory Buntz, PUBLIC ADMINISTRATION REVIEW, September/October 1983.

"What Role Will the Federal Government Play?" PUBLIC WELFARE, Fall 1983.

"Leaving It to the States," PUBLIC WELFARE, Summer 1982.

"Human Services Planning: An Appraisal of the Federal Role," JOURNAL OF HEALTH AND HUMAN RESOURCES ADMINISTRATION, Summer 1982.

"Leadership Training for Women in State and Local Government," PUBLIC PERSONNEL MANAGEMENT, March-April 1980.

"Information and Referral Services for Elderly Welfare Recipients," with Jurgen Schmandt and Victor Bach, THE GERONTOLOGIST, Vol. 19, No. 1, 1979.

"Title XX and Accountability," Tracey Feild, Editor, NATIONAL TITLE XX POLICY SYMPOSIUM: ISSUES AND CONCLUSIONS, The Urban Institute, December 1980.

"Equal Educational Opportunity and Federalism," in Mary Frase Williams, editor, GOVERNMENT IN THE CLASSROOM, Academy of Political Science, July/August 1978, Vol. 21, No. 6.

"On Teaching Policy Implementation," POLICY ANALYSIS, Spring 1978.

"Political Relationships in Evaluation: The Case of Experimental Schools," EVALUATION, October 1977.

"Can We Learn From Experience? The Case of SSI," POLICY ANALYSIS, Fall 1976.

"Title XX and Public Participation: An Overview," and "Title XX and Public Participation: An Initial Assessment," co-author, PUBLIC WELFARE, Fall 1976 and Winter 1977.

"Model Cities and the Academic Community," with Leonard J. Duhl, THE BULLETIN OF THE ASSOCIATION OF COLLEGIATE SCHOOLS OF PLANNING, Spring 1971.

"Coloured Workers and British Trade Unions," RACE (a quarterly published by the Institute of Race Relations, London), October 1966.

"The Publications of the U.S. Commission on Civil Rights," RACE, October 1965.

### **Chapters in Books**

"Comparing Federal Systems: Canada and the US" with Richard Simeon, in Paul J. Quirk, editor, THE UNITED STATES AND CANADA: How Two Democracies Differ and Why It Matters, Oxford University Press, 2019.

“A Conceptual Map of Performance Measurement,” in Edmund Stazyk and George Frederickson, *THE HANDBOOK OF AMERICAN PUBLIC ADMINISTRATION*, 2018.

“The evolution of the policy analysis profession in the United States,” in John Hird, editor, *POLICY ANALYSIS IN THE UNITED STATES*, Policy Press, 2018.

“Reflections on a Half Century of Policy Analysis,” in Marlene Brans, Iris Geva-May and Michael Howlett, editors, *ROUTLEDGE HANDBOOK OF COMPARATIVE POLICY ANALYSIS*, Routledge, Taylor & Francis Group, 2017.

“U.S. Department of Health and Human Services: Responsibilities and Policies (1953-present)” in Thomas Oliver, General Editor, *THE GUIDE TO U.S. HEALTH AND HEALTHCARE POLICY*, Congressional Quarterly Press/Sage, 2014.

“Performance Measurement and Accountability in the Intergovernmental System in 2020,” in Jack W. Meek and Kurt Thurmaier, editors, *NETWORKED GOVERNANCE: THE FUTURE OF INTERGOVERNMENTAL MANAGEMENT*, CQ Press, 2011.

“Does Performance Measurement Actually Improve Accountability,” in *ACCOUNTABLE GOVERNANCE; PROBLEMS AND PROMISES*, edited by Melvin Dubnick and F. George Frederickson, M. E. Sharpe, 2011.

“Policy Tools, Mandates and Intergovernmental Relations,” with Paul Posner, in Robert Durant, *HANDBOOK ON AMERICAN BUREAUCRACY*, Oxford University Press, 2010.

“Performance Management and Intergovernmental Relations,” 2007, chapter in *Intergovernmental Management for the 21<sup>st</sup> Century*, edited by Paul L. Posner and Timothy J. Conlan, Brookings Institution Press and National Academy of Public Administration.

“The Legacy of Federal Management Change: PART Repeats Familiar Problems,” 2008, chapter in *Performance Management and Budgeting: How Governments Can Learn from Experience*, edited by F. Stevens Redburn, Robert J. Shea and Terry F. Buss, published by M. E. Sharpe.

“Theme Paper: Interaction in Federal Systems,” with Balveer Arfora and Cheryl Saunders, in *UNITY IN DIVERSITY; LEARNING FROM EACH OTHER*, Volume 3, *INTERACTION IN FEDERAL SYSTEMS*, edited by John Kincaid and Rupak Chattopadhyay, 2008, Viva Books/Forum of Federations.

“Professionalization and Policy Analysis: The Case of the United States,” 2005, in Hal Colebach editor, *The Work of Policy in a Changing World*, Lexington Books.

“Developments in the Federal Performance Management Movement: Balancing Conflicting Values in GPRA and PART”, 2006, in book edited by Thomas Stanton, *Meeting the Challenge of 9/11: Blueprints for More Effective Government*, M.E. Sharpe.

“Defining Policy Goals through the Stages of the Policy Process: Creating the US Department of Education,” 2005, in Iris Geva-May editor, *Thinking Like a Policy Analyst: Policy Analysis as a Clinical Profession*, Palgrave Macmillan.

“Federalism and Intergovernmental Relations in Post-9/11 America: Rhetoric versus Reality,” in Nuovi orientamenti della pubblica amministrazione dopo l’11 settembre 2001 : New Directors of Public Administration After September 11, 2001, edited by Maria Laura Seguiti, 2004, Edizioni Dell’Universita Degli Studi di Cassino.

“The Cabinet Officer as Juggler: The Accountability World of the Secretary of the U.S. Department of Health and Human Services, in Thomas Stanton and Benjamin Ginsberg, MAKING GOVERNMENT MANAGEABLE; EXECUTIVE ORGANIZATION AND MANAGEMENT IN THE 21<sup>st</sup> CENTURY, Baltimore, MD: Johns Hopkins Press, 2004.

“The Instruments of Intergovernmental Management,” in B Guy Peters and Jon Pierre, editors, HANDBOOK OF PUBLIC ADMINISTRATION, Sage, 2003.

“Leading a Cabinet Department: Donna Shalala at the Department of Health and Human Services,” in Mark A. Abramson and Kevin M. Bacon, editors, LEADERS, Rowman and Littlefield Publishers, 2002.

“The Problem of Hidden Agendas and Structural Constraints,” in Kathryn Newcomer, Edward T. Jennings, Jr., Cheryle Broom and Allen Lomax, editors, MEETING THE CHALLENGES OF PERFORMANCE-ORIENTED GOVERNMENT, Washington, DC., American Society for Public Administration, 2002.

“Intergovernmental Relations and the Federal Performance Movement,” in Dall W. Forsythe, Editor, QUICKER, BETTER, CHEAPER; MANAGING PERFORMANCE IN AMERICAN GOVERNMENT, Albany, NY, Rockefeller Institute Press, 2001.

“Bureaucracies as Instruments of Federalism: Administrative Experience from India,” in FEDERALISM: COMPARATIVE PERSPECTIVES FROM INDIA AND AUSTRALIA, edited by Ian Copland and John Rickard, Manohar Press, New Delhi, 1999.

"Bridging Multiple Worlds: Central, Regional and Local Partners in Rural Development," in PARTNERSHIPS IN URBAN GOVERNANCE: EUROPEAN AND AMERICAN EXPERIENCE, edited by Jon Pierre, McMillan Publishing and St. Martin’s Press, 1998.

"Balancing Policy and Administrative Change in the Clinton Administration: The National Performance Review and the Government Performance and Results Act," in THE WHITE HOUSE AND THE BLUE HOUSE; GOVERNMENT REFORM IN THE UNITED STATES AND KOREA, edited by H. George Frederickson and Yong-Hyo Cho, University Press of America, 1997.

"Intergovernmental Collaboration as a Strategy for Change: The National Rural Development Partnership," in FUTURE CHALLENGES OF LOCAL AUTONOMY IN JAPAN, KOREA, AND THE UNITED STATES, edited by Fukashi Harie and Masaru Nishio, National Institute for Research Advancement, Tokyo, Japan, 1997.

“Presidential Address: The Evolution of the Policy Analysis Field: From Conversation to Conversations,” *Journal of Policy Analysis and Management*, 16:2 (1997) 204-18.

Reinventing Public Personnel Management: The Winter and Gore Initiatives," with Frank J. Thompson, in PUBLIC PERSONNEL MANAGEMENT; CURRENT CONCERNS, FUTURE STRATEGIES, Second Edition, edited by Carolyn Ban and Norma M. Riccucci, 1997.

"Managing Across Boundaries," in THE STATE OF PUBLIC MANAGEMENT, Donald F. Kettl and H. Brinton Milward, editors, Johns Hopkins Press, 1996.

"A Landscape of Contradictions: American Federalism and Public Policy," in Balveer Arora and Douglas Verney, editors, MULTIPLE IDENTITIES IN A SINGLE STATE: INDIA FEDERALISM IN COMPARATIVE PERSPECTIVE, Konark Publishers, Ltd., Delhi, India, 1995.

"Varieties of Reinvention: Six NPR 'Success Stories'," John DiIulio and Donald Kettl, editors, INSIDE THE REINVENTION MACHINE, Brookings Institution, 1995.

"The Search for the 'M': Federal Management and Federal Personnel Policy," in Patricia Ingraham and David Rosenbloom, editors, THE PROMISE AND PARADOX OF BUREAUCRATIC REFORM, University of Pittsburgh Press, 1992.

"Policy Analysts in the Office of the Assistant Secretary of Planning and Evaluation, HHS/HEW", in Carol H. Weiss, editor, INSTITUTIONS FOR POLICY ADVICE, Sage Publications, 1992.

"Elsa Porter: Working the Seams of Government," in Terry Cooper and Dale Wright, Editors, EXEMPLARS OF THE PRACTICE OF PUBLIC ADMINISTRATION, Jossey Bass Publishers, 1992.

"Effective Services for Children and Families: What Do We Know and What Do We Do Now as a Consequence?" with Peter B. Edelman, in EFFECTIVE SERIES FOR YOUNG CHILDREN, edited by Lisbeth B. Schorr et al., The National Forum on the Future of Children and Families, National Academy Press, 1991.

"Occupational Segregation and Its Roots in Education: A Policy Map," in Leslie R. Wolfe, editor, WOMEN, WORK, AND SCHOOL, Westview Press, 1991.

"The Comparative Case Study Approach in Public Administration," with Robert Agranoff, in James Perry, editor, RESEARCH IN PUBLIC ADMINISTRATION, Volume 1, Number 1, JAI Press, 1991.

"California in Washington: California Public Organizations in the Nation's Capitol," CALIFORNIA POLICY CHOICES, 1990, volume edited by John Kirlin and Donald Winkler, published by the Sacramento Public Affairs Center, University of Southern California.

"The Organization and Its Environment: What Difference Do They Make?" in Joseph Wholey, editor, ORGANIZATIONAL EXCELLENCE: STIMULATING QUALITY AND COMMUNICATING VALUE, Lexington Books, 1987.

"Evaluations on Demand: Two Congressionally Mandated Education Evaluations," in Ron Gilbert, editor, MAKING AND MANAGING POLICY; Marcel Dekker, 1984.

"The Presidency and Domestic Policy: Organizing the U.S. Department of Education," with Willis D. Hawley, in Michael Nelson, editor, THE PRESIDENCY AND THE POLITICAL SYSTEM, Congressional Quarterly Press, 1984.

"The Right to Equal Education Opportunity: A Summary," in David C. Warner, editor, TOWARD NEW HUMAN RIGHTS; THE SOCIAL POLICIES OF THE KENNEDY AND JOHNSON ADMINISTRATION, LBJ School of Public Affairs, 1977.

"The Implementation of SSI: Guaranteed Income or Welfare?" in Walter Williams and Richard F. Elmore, editors, SOCIAL PROGRAM IMPLEMENTATION, Academic Press, 1976. (Originally appeared in PUBLIC WELFARE, Winter 1974.)

### **Monographs**

THE CHALLENGE OF MANAGING ACROSS BOUNDARIES: THE CASE OF THE OFFICE OF THE SECRETARY IN THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES, PWC Endowment for the Business of Government, November 2000.

MANAGING IN A DECENTRALIZED DEPARTMENT: THE CASE OF THE US DEPARTMENT OF HEALTH AND HUMAN SERVICES, PWC Endowment for the Business of Government, October 1999.

INTERGOVERNMENTAL PARTNERSHIPS AND RURAL DEVELOPMENT: AN OVERVIEW ASSESSMENT OF THE NATIONAL RURAL DEVELOPMENT PARTNERSHIP, with Robert Agranoff, Ann Bowman, C. Gregory Buntz, Steven Ott, Barbara Romzek and Robert Wilson, Economic Research Service, U.S. Department of Agriculture, 1995.

INTERGOVERNMENTAL PARTNERSHIPS AND RURAL DEVELOPMENT: STATE RURAL DEVELOPMENT COUNCILS IN SIXTEEN STATES, with Robert Agranoff, Ann Bowman, C. Gregory Buntz, Steven Ott, Barbara Romzek and Robert Wilson, National Rural Development Partnership, Washington, D.C., 1995.

INTERGOVERNMENTAL PARTNERSHIPS AND RURAL DEVELOPMENT: PROFILES OF 29 STATE RURAL DEVELOPMENT COUNCILS, National Rural Development Partnership, Washington, D.C., 1995.

"Accountability and The National Rural Development Partnership," with Barbara S. Romzek, NEW GOVERNANCE DISCUSSION PAPER SERIES, NATIONAL RURAL DEVELOPMENT PARTNERSHIP, August 1994.

INSTITUTIONAL ISSUES IN GRANTS DESIGN AND ADMINISTRATION, Working Paper for the World Bank Project on Fiscal Decentralization in Latin America, 1993.

RURAL DEVELOPMENT COUNCILS: PRELIMINARY FINDINGS AND CONCLUSIONS, A Report to the State Rural Policy Program of the Aspen Institute, Washington Public Affairs Center, School of Public Administration, USC, October 1992.

SERVING CHILDREN AND FAMILIES EFFECTIVELY: HOW THE PAST CAN HELP CHART THE FUTURE, with Peter B. Edelman, Education and Human Services Consortium, 1991.

EVALUATION OF THE PLANNING REQUIREMENTS REFORM DEMONSTRATION PROJECT, Washington Public Affairs Center, School of Public Administration, USC, October 1981.

LINKAGES BETWEEN CIVIL RIGHTS ENFORCEMENT AND OPERATING PROGRAMS, Center for Education Policy, Institute of Policy Science and Public Affairs, Duke University, 1980.

LEADERSHIP TRAINING FOR WOMEN IN THE PUBLIC SERVICE, Final Report of a project funded by a grant from the Intergovernmental Personnel Act, U.S. Civil Service Commission, 1978.

FEDERAL POLICIES FOR EQUAL EDUCATIONAL OPPORTUNITY, Co-author. A Policy Research Project Report, LBJ School of Public Affairs, 1978.

THE STATUS OF WOMEN IN TEXAS: A PRELIMINARY ASSESSMENT, Co-author. A Policy Project Report, LBJ School of Public Affairs, 1976.

WOMEN IN PUBLIC LIFE: A REPORT OF A CONFERENCE (with Hoyt Purvis), LBJ School of Public Affairs, 1976.

HUMAN RESOURCE ADMINISTRATION, Editor, Papers from the 1975 ASPA National Conference, issued by the Section on Human Resource Administration, American Society for Public Administration, 1976.

### **Book Reviews**

Book Review, POLICY ANALYSIS IN BRAZIL, Editors: Jeni Vaitsman, Jos Mendes Ribero and Lenaura Lobata, and POLICY ANALYSIS IN ISRAEL, Editors: Gila Menahem and Amos Zehavi, in JOURNAL OF COMPARATIVE POLICY ANALYSIS, 2017, Vol. 19, Issue 1.

Book Review, "Neutral Information, Evidence, Politics, and Public Administration", Ron Hoskins and Greg Margolis, SHOW ME THE EVIDENCE; OBAMA'S FIGHT FOR RIGOR AND RESULTS IN SOCIAL POLICY, and Jim Nussle and Peter Orszag, MONEYBALL FOR GOVERNMENT, PUBLIC ADMINISTRATION REVIEW, January/February 2016, Vol. 76, Issue 1, 188-192.



Book Review, Diane Stone, KNOWLEDGE ACTORS AND TRANSNATIONAL GOVERNANCE: THE PRIVATE-PUBLIC POLICY NEXUS IN THE GLOBAL AGORA, in JOURNAL OF COMPARATIVE POLICY ANALYSIS, Vol. 16, No. 1.

Book Review, Carolyn Ban, MANAGEMENT AND CULTURE IN AN ENLARGED EUROPEAN COMMISSION; FROM DIVERSITY TO UNITY, in JOURNAL OF COMPARATIVE POLICY ANALYSIS, Vol. 15, Issue 4.

Book Review, Rekha Saxena, editor, VARIETIES OF FEDERAL GOVERNANCE; MAJOR CONTEMPORARY MODELS, in PUBLIUS: The Journal of Federalism, Spring 2012, 42 (2).

Book Review, Manuel P. Teodoro, BUREAUCRATIC AMBITION: CAREERS, MOTIVES, AND THE INNOVATIVE ADMINISTRATOR, in GOVERNMENT INFORMATION QUARTERLY, 2012

Book Review, Max Travers, THE NEW BUREAUCRACY; QUALITY ASSURANCE AND ITS CRITICS, in JOURNAL OF COMPARATIVE POLICY ANALYSIS; RESEARCH AND PRACTICE, Volume 10, Number 2, June 2008.

Book Review, "Which Federalism," Michael A. Pagano and Robert Leonardi, eds, THE DYNAMICS OF FEDERALISM IN NATIONAL AND SUPRNATIONAL POLITICAL SYSTEMS, in STATE AND LOCAL GOVERNMENT REVIEW, Vol. 39, No. 3, 2007.

Book Review, George A. Boyne, Kenneth J. Meier, Laurence J. O'Toole Jr, and Richard M. Walker, editors, PUBLIC SERVICE PERFORMANCE: PERSPECTIVES ON MEASUREMENT AND MANAGEMENT, in JOURNAL OF PUBLIC ADMINISTRATION RESEARCH AND THEORY, Vol. 17, Number 4, October 2007.

Book Review, John Kincaid and G. Alan Tarr, editors, CONSTITUTIONAL ORIGINS, STRUCTURE, AND CHANGE IN FEDERAL COUNTRIES, in PUBLIC ADMINISTRATION REVIEW, Volume 67, Number 3, May/June 2007.

Book Review, Herbert Obinger, Stephan Leibfried, and Francis Castles, FEDERALISM AND THE WELFARE STATE: NEW WORLD AND EUROPEAN EXPERIENCES, in PUBLIUS, Vol. 36, No. 4, Fall 2006.

Book Review, Lewis G. Irwin, THE POLICY ANALYST'S HANDBOOK: RATIONAL PROBLEM SOLVING IN A POLITICAL WORLD, in JOURNAL OF COMPARATIVE POLICY ANALYSIS; RESEARCH AND PRACTICE, Volume 7, Number 2, June 2005.

Book Review, Marissa Martino Golden, WHAT MOTIVATES BUREAUCRATS? POLITICS AND ADMINISTRATION DURING THE REAGAN YEARS, and Joel D. Aberbach and Bert A. Rockman, IN THE WEB OF POLITICS; THREE DECADES OF THE U.S. FEDERAL EXECUTIVE, in the AMERICAN REVIEW OF PUBLIC ADMINISTRATION, September 2002.

Book Review, David H. Rosenbloom, BUILDING A LEGISLATIVE-CENTERED PUBLIC ADMINISTRATION, in THE JOURNAL OF POLITICS, November 2001.

Book Review, Robert C. Lieberman, SHIFTING THE COLOR LINE, in THE JOURNAL OF POLITICS, November 1999.

Book Review, Matthew Holden, Jr., CONTINUITY AND DISRUPTION; ESSAYS IN PUBLIC ADMINISTRATION, in THE JOURNAL OF POLITICS, November 1997.

Book Review, David K. Carr and Ian D. Littman, EXCELLENCE IN GOVERNMENT: TOTAL QUALITY MANAGEMENT IN THE 1990S, in AMERICAN REVIEW OF PUBLIC ADMINISTRATION, December 1994, Volume 24, Number 4.

Book Review, Robert Formaini, THE MYTH OF SCIENTIFIC PUBLIC POLICY; Robert A. Heineman et al, THE WORLD OF THE POLICY ANALYST; and Walter Williams, MISMANAGING AMERICA, in THE JOURNAL OF PUBLIC POLICY ANALYSIS AND MANAGEMENT, Winter 1992.

Book Review, James W. Fesler and Donald F. Kettl, THE POLITICS OF THE ADMINISTRATIVE PROCESS, in PUBLIC ADMINISTRATION REVIEW, July-August 1991.

Book Review, Kamal Nayan Kabra, NATIONALISATIONS IN INDIA: POLITICAL ECONOMY OF POLICY OPTIONS, in THE INDIAN JOURNAL OF PUBLIC ADMINISTRATION, XXXVII, No. 1, January-March 1991.

Book Review, James Q. Wilson, BUREAUCRACY: WHAT GOVERNMENT AGENCIES DO AND WHY THEY DO IT, in THE NEW YORK TIMES BOOK REVIEW, February 11, 1990.

Book Review, T. Zane Reeves, THE POLITICS OF THE PEACE CORPS AND VISTA; in AMERICAN POLITICAL SCIENCE REVIEW, September 1989.

Book Review, THE PRESIDENTIAL BRANCH by John Hart and THE SEARCH FOR EXECUTIVE HARMONY by Colin Campbell, in CANBERRA BULLETIN OF PUBLIC ADMINISTRATION, December 1988, No. 57.

Book Review, THE THIRTEENTH MAN: A REAGAN CABINET MEMOIR by Terrell H. Bell, in THE NEW YORK TIMES SUNDAY BOOK REVIEW, March 20, 1988.

Book Review, POLICY ANALYSTS IN THE BUREAUCRACY, by Arnold Meltsner, in PUBLIC ADMINISTRATION REVIEW, Nov./Dec. 1987.

### **Other Publications**

“Comment on ‘Advancing public sector performance analysis’ by Carolyn J. Heinrich,” APPLIED STOCHASTIC MODELS IN BUSINESS AND INDUSTRY, 2008: 24: 397-399.

“PART: One Size Fits All”, PUBLIC ADMINISTRATION TIMES, June 2008, p. 10,

“Remarks on Minnowbrook III: ASPA Member Offers Look in PA Mirror,” PUBLIC

ADMINISTRATION TIMES, December 2008, pp. 15 and 17.

“Discussion Report: Process, Politics and Management in the Curriculum,” JOURNAL OF POLICY ANALYSIS AND MANAGEMENT, vol. 27, no 3.

“Challenging the Performance Movement: Accountability, Complexity, and Democratic Values,” in PUBLIC, ESADE’s IDGP Newsletter, No. 9, July 2006, on line.

“Comment on Case, Accountability at a Distance,” PUBLIC PERFORMANCE AND MANAGEMENT REVIEW, Vol. 27, No. 2, December 2003.

“Reading Between the Lines at HHS,” GOVERNMENT EXECUTIVE MAGAZINE, October 1, 2002.

“Decentralized Management Can Benefit Agencies,” FEDERAL TIMES, February 21, 2000.

“Managing Decentralized Departments,” PA TIMES, Vol. 23, No.3, March 2000.

“Forging Alliances,” JOURNAL OF PUBLIC AFFAIRS EDUCATION, April 1999, Volume 5, Number 2.

“Searching for Government Performance: The Government Performance and Results Act,” 1998, PS: Political Science and Politics, September, Volume XXXI, No. 3, pp. 553-556.

"Bureaucracies as Instruments of Federalism: Administrative Experience from India," SEMINAR, New Delhi, India, 1997.

"Technical Assistance in the U.S. Department of Health and Human Services," report issued July 1997.

"State Rural Development Councils Are Creating Public-Private Partnerships," RURAL DEVELOPMENT PERSPECTIVES, Vol. II, no. 2, 1996.

"Reinventing Government in the United States: What is Happening with the National Performance Review?", PAPERS ON PARLIAMENT, Number 27, March 1996, Issued by the Department of the Senate, Parliament House, Canberra, Australia.

"Linkage Mechanisms in Services and Research," in Report of the Committee for the Study of the Co-Administration of Certain Service/Research Programs of the National Institute of Health and the Alcohol, Drug Abuse, and Mental Health Administration, National Institutes of Medicine, 1991.

"New cast, same script in battle to give vets Cabinet chair," Op Ed article, LOS ANGELES HERALD EXAMINER, May 4, 1988.

"Program Administration in Space Life Sciences," in EXPLORING THE LIVING UNIVERSE: A STRATEGY FOR SPACE LIFE SCIENCES, NASA, June 1988.

"The Senior Executive Service and Civil Service Reform in the United States," PAPERS OF THE 1985 NATIONAL CONFERENCE, The Royal Australian Institute of Public Administration.

"The Participation and Equity Program: A Case Study in Policy Implementation," Case Study Series, The Public Policy Program, The Australian National University, November 1985.

"Save the Education Department," with Willis D. Hawley, NEW YORK TIMES, Op-Ed Page, April 19, 1981.

## **VISITING PROFESSORSHIPS**

Visiting Professor, Public Policy Program, University of Tel Aviv, March 2013.

Visiting Professor, Hong Kong University, Department of Politics and Public Administration, 2009, 2013, 2015

Visiting Professor, Copenhagen Business School, Denmark, November 2010

Visiting Fellow, Political Science Department, Research School of Social Sciences, Summer 2002

Australian National University  
Canberra, Australia

Visiting Fellow, Federalism Research Centre, Summer 1995

Australian National University  
Canberra, Australia

Visiting Fellow, Public Policy Program  
The Australian National University  
Canberra, Australia

Spring 1993; Summer 1988; Summer 1986; Fall 1985;  
Lectured in courses dealing with management issues. Helped to set up case study series and consulted on curriculum development.

Fulbright Lecturer to India, 1990

Indian Institute of Public Administration, New Delhi.  
Lectured at academic institutions and public service academies throughout India on reorganization issues, human services policy, issues of social change, federalism, and women in management. Lectured for the U.S. Information Service, India.

Graduate School of Public Policy, University of California, Berkeley  
Associate Director, State and Local Executive Institute, 1989.

Two week residential training program for state and local government executives in California.

Visiting Professor, Graduate School of Public Policy, University of California, Berkeley  
Fall semester, 1987. Taught graduate courses in  
organizational analysis and policy implementation.

In Australia also lectured at:

The University of New South Wales  
The University of Sydney  
The Northern Australian Research Unit  
The University of Melbourne  
Flinders University  
Griffith University  
The University of Western Australia  
Murdoch University  
The University of New England  
Canberra College of Advanced Education

Visiting Professor, Fudan University, Shanghai, China  
Lectured on U.S. public administration issues, social policy, 1985.

Associate Professorial Lecturer, George Washington University  
Taught course on policy implementation, 1977.

## **GOVERNMENT SERVICE**

U.S. Department of Health and Human Services  
Office of the Assistant Secretary for Management and Budget, Intergovernmental  
Personnel Act Assignment, Academic Years 1996-98. Consultant 1998 to 2000.

President's Reorganization Project, Office of Management and Budget,  
Senior Policy Analyst, working on coordination issues in  
human services programs, 1978.

Office of the Assistant Secretary for Planning and Evaluation, U.S.  
Department of Health, Education and Welfare,  
Senior Policy Analyst, assigned to work on Secretary's Policy  
Statement, 1977-78.  
Faculty Fellow, National Association of Schools of Public Affairs  
and Public Administration.

SSI Study Group, Social Security Administration  
Policy analyst for study of Supplemental Security Income Program  
review, 1975.

Assistant Information Officer, U.S. Commission on Civil Rights.  
Responsible for publications, press relations, 1963-65

## **GOVERNMENT CONSULTANCIES**

U.S. Government Accountability Office  
U.S. Department of Health and Human Services  
The World Bank  
Institute of Medicine, National Academy of Sciences  
National Institute of Mental Health  
NASA, Life Sciences Strategic Planning Committee  
Bureau of Prisons  
National Institute of Education  
U.S. Department of Housing and Urban Development  
Women's Educational Equity Act Program, U.S. Department of Education  
Office of Human Development Services, HHS  
Health Care Financing Administration  
U.S. Department of Labor  
Internal Revenue Service  
Environmental Protection Agency  
The Federal Executive Institute  
Australian Commonwealth Public Service Board  
South Australian Government  
Australian Commonwealth Department of Employment and Industrial Relations  
State of Victoria Public Service Board (Australia)  
Australian Commonwealth Department of Education

## **OTHER EMPLOYMENT AND CONSULTANCIES - 1960-69**

Center on Budget and Policy Priorities, Washington, DC. 2011.

Assistant Education Director, Philadelphia Joint Board,  
Amalgamated Clothing Workers of America, 1960-62.

Consultant to:

The National Urban League  
The Ford Foundation  
The Urban Institute  
The National Urban Coalition  
Civil Rights Department, AFL-CIO  
Survey of Race Relations in Britain  
National Committee for Commonwealth Immigrants, London

## **PEER REVIEWS FOR:**

JOURNAL OF PUBLIC ADMINISTRATION RESEARCH AND THEORY  
PUBLIC ADMINISTRATION REVIEW  
PUBLIC BUDGETING AND FINANCE  
PUBLIC MANAGEMENT REVIEW  
NONPROFIT AND VOLUNTARY SECTOR QUARTERLY

ADMINISTRATION AND SOCIETY  
POLICY AND SOCIETY  
PUBLIC VOICES  
AMERICAN REVIEW OF PUBLIC ADMINISTRATION  
ADDISON WESLEY LONGMAN  
ALLEN AND UNWIN  
ASIAN SURVEY  
GEORGETOWN UNIVERSITY PRESS  
POLICY STUDIES JOURNAL  
JOURNAL OF POLICY ANALYSIS AND MANAGEMENT  
HUMAN RELATIONS  
JOURNAL OF POLICY HISTORY  
POLITY  
NEW ENGLAND JOURNAL OF HUMAN SERVICES  
EVALUATION AND PROGRAM PLANNING  
SOCIAL SCIENCE QUARTERLY  
ACADEMIC PRESS  
CHATHAM HOUSE PRESS  
WEST PUBLISHING COMPANY  
INDIANA UNIVERSITY PRESS  
STATE UNIVERSITY OF NEW YORK PRESS  
JOSSEY BASS PUBLISHERS  
WADSWORTH PUBLISHING COMPANY

## **SELECTED PRESENTATIONS**

“Performance Measurement and Accountability in the Intergovernmental System in 2020,” Paper written for the Symposium on Intergovernmental Relations in 2020: Theory and Practice, ASPA Conference San Jose, California, April 9, 2010.

Presenter, National Association of Schools of Public Administration and Affairs, “Performance Measurement”, also presentation on “Research Agenda” 2009.,

Presentation, American Political Science Association, Federalism Section, PreConference Meeting, Toronto, Canada, 2009.

Super Delegate, Minnowbrook 3 Conference, Lake Placid, New York, September 2008

Paper Presenter, “The Cabinet Officer as Juggler: The Accountability World of the Secretary of the U.S. Department of Health and Human Services,” conference, “Is Government Manageable?” cosponsored by the National Academy of Public Administration and the Center for the Study of American Government. 2002.

Participant and Paper Presenter, Conference on Network Analysis and Innovations in Public Programs, LaFollette Institute of Public Affairs, University of Wisconsin, 1994

Participant and Paper Presenter, Conference on Partnerships in Local Government, Hindasgarden, Sweden, Public Management Conference, 1994.

"The Federal Role in Rural Development," paper presented to Conference on Rural Development, U.S. General Accounting Office, 1993.

Speaker, National Conference, National Association of Regional Councils, Spring 1993.

Plenary Speaker, National Grants Management Association, 1992 Fall Training Conference, "The Intergovernmental Environment of Grants Management: The Past and the Future," November 1992.

Keynote Speaker, Public Health Service, Region III, "Services Integration: Back to the Community," November 1992.

Speaker, Symposium on Administrative Change, honoring Frank P. Sherwood, November 1992.

Participant, Conference on New Approaches to Rural Development and Changing Perspectives on Governance, National Academy of Public Administration, October 1992.

Speaker, Seminar on Administrative Advocacy, Advocacy Fellows from India, program sponsored by the Ford Foundation, 1992, 1993, 1995.

Plenary Speaker, Council of State Community Development Agencies, 1992 and 1993 Annual Meeting, "New Directions for Rural Development Policy."

Planning Committee, Conference on Implementation Issues and National Health Care Reform, sponsored by the Wagner Graduate School of Public Service, NYU, with support from the Josiah Macy, Jr. Foundation, June 1992.

Presenter, Berkeley Conference on Dissemination and Replication, Ford Foundation Innovations Project, "The Mental Health Policy Resource Center: Inventing an Organization Design for Information, Dissemination and Policy Change," with Leslie J. Scallet, May 1992.

## **PROFESSIONAL ACTIVITIES**

Association of Public Policy Analysis and Management (APPAM)

President, 1996

President and President-Elect, 1995

Chair, Steve Gold Award Committee, since 1997.

Chair, Program Committee, 1995 Annual Research Conference

Vice President

Chair, Committee on By-Laws Revision

Chair, Committee on Governance, Administration and Membership

Vice Chair, Program Committee, 1992 and 1993 Meetings

Member, Program Committee, 1991 Meetings



Regular panelist and chair for sessions at annual research conferences

Journal of Comparative Policy Analysis (JCPA) and the International Comparative Policy Analysis Forum, Best Comparative paper presented at APPAM. Member of committee, chair of committee 2017.

Public Management Research Association  
Program Co-Chair, 2009  
Member of Board

Managing Editor, JOURNAL OF PUBLIC ADMINISTRATION RESEARCH  
AND THEORY, 2000-2005, currently member of the Editorial Board.

Book Review Editor, JOURNAL OF PUBLIC ADMINISTRATION RESEARCH  
AND THEORY, 1990-1992

Member, Executive Committee and Editorial Board, JOURNAL OF COMPARATIVE POLICY  
ANALYSIS, current.

Editorial Board, Indian Journal of Public Administration, current.

Member, Executive Committee for National Public Service Awards, National  
Academy of Public Administration and the American Public  
Administration Society, 1991, 1992, 1993, 1994

Member, 1996 Charles H. Levine Memorial Award for Excellence in Public  
Administration, ASPA and NASPAA

National Association of Schools of Public Affairs and Administration  
(NASPAA)

Member, Task Force on Public Trust in Government

Member, Committee on NASPAA and the International Perspective

Convenor, Committee on Doctoral Programs, 1990-95

Panels and Workshops related to Doctoral Programs, 1989, 1990, 1991, 1992

Speaker, Panel on Future Directions in Public Administration  
Research, 1988

Member, Standards Committee, NASPAA, 1982-85

Member and chair of various Site Visit Teams, Peer Review Committee

American Society of Public Administration (ASPA)

Chair, Dimock Award Committee, ASPA and PAR, 2008

Member, Program Committee, 1993 Meetings

Member, Board of Directors, National Capital Area Chapter, ASPA  
(1983-85)

Past Chair, Section on Human Services Administration, ASPA

American Political Science Association

Member, Pracademic Fellows Committee

Member, Centennial Center Board, 2008

Chair, Derthick Award Committee, 2006, Federalism and Intergovernmental Relations Committee  
Chair, Nominating Committee, Policy Section, 2004.  
Chair, Nominating Committee, Federalism and Intergovernmental Relations Section  
Chair, Kaufman Award Committee, Public Administration Section, 2003  
Program Committee, 2001 Program, Federalism and Intergovernmental Relations Division  
Chair, Public Administration Section, 1993-94  
Chair, Gaus Lecture Committee, 1994  
Chair for Public Administration, Program Committee, 1992 meetings  
Member, Anderson Dissertation Award, 2001  
Member, Program Committee, Chair: Public Policy Track, Midwest Political Science Association, 1990 meetings

Member, Steering Committee, Regulatory Reform Group, OMB Watch  
Past Member, Board of Advisors, Holdeen Indian Program  
Member, National Advisory Committee, Center for Women Policy Studies  
Former Member, Board of Directors, Human Services Research Institute  
Former Member, National Advisory Board, Center for National Policy  
Former Member, Advisory Panel, Administrative Governance Citizen Education Project, OMB Watch.  
Participant, National Security Seminar, U.S. Army War College, 1987  
Member, D.C. Court of Appeals Hearing Committee, Board on Professional Responsibility, D.C. Bar, 1981-87  
Member, Task Forces on Department of Health and Human Services and Department of Education, Coalition on Women's Appointments, 1984, 1988  
Former Member, National Commission on Poverty, American Jewish Congress  
Member, Committee on Research on Law Enforcement and Criminal Justice, National Research Council, 1976-77

Listed, WHO'S WHO IN THE US, WHO'S WHO IN AMERICA, WHO'S WHO IN THE WORLD, WHO'S WHO IN THE EAST, WHO'S WHO OF AMERICAN WOMEN, WHO'S WHO IN AMERICAN POLITICS, DICTIONARY OF INTERNATIONAL BIOGRAPHY